

STATE OF THE TOWN

JANUARY 14, 2012

Presented by
Philip E. Lemnios
Town Manager

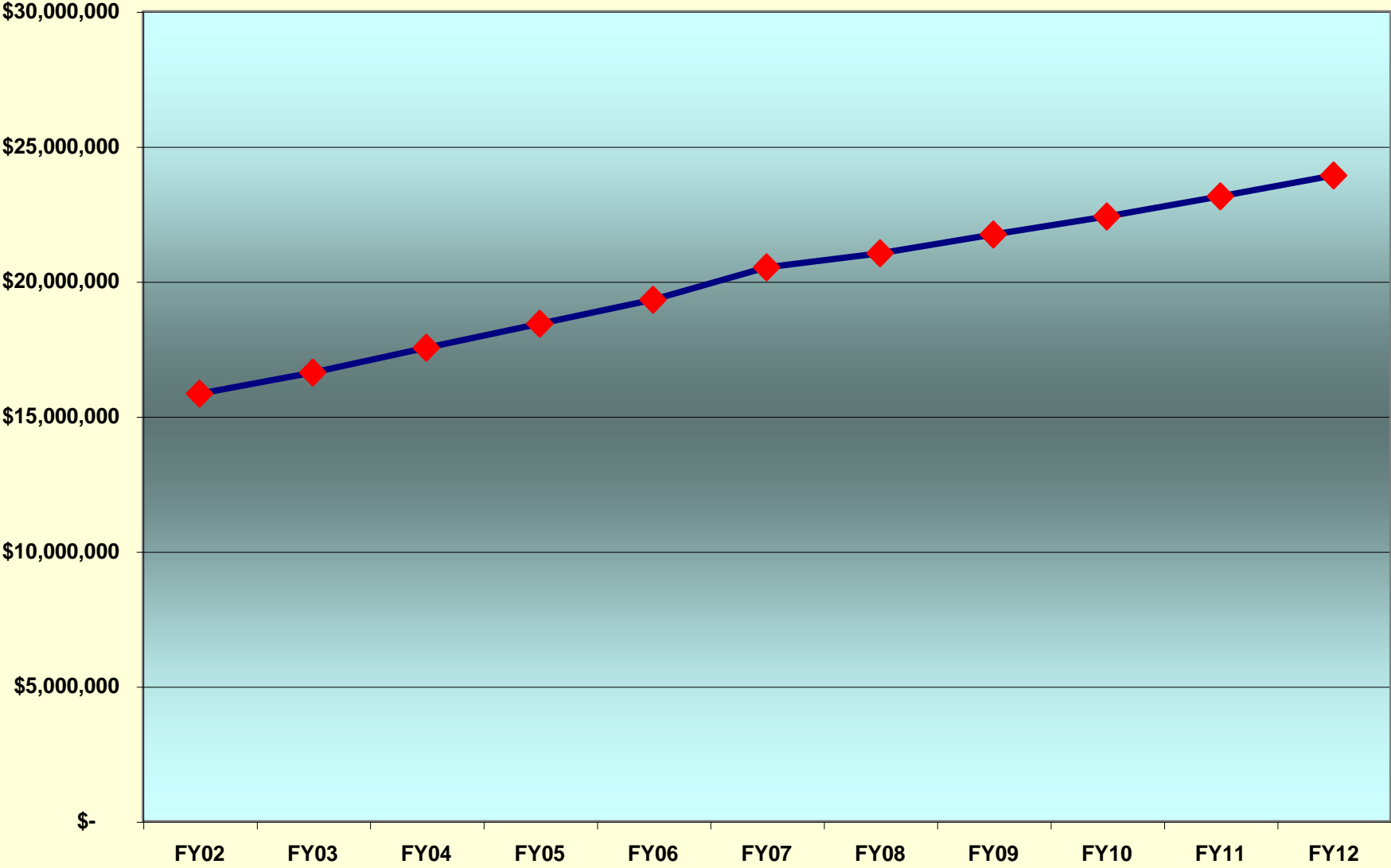
Overview

- State of Finances
- State of Operations
- State of Infrastructure
- Looking Forward

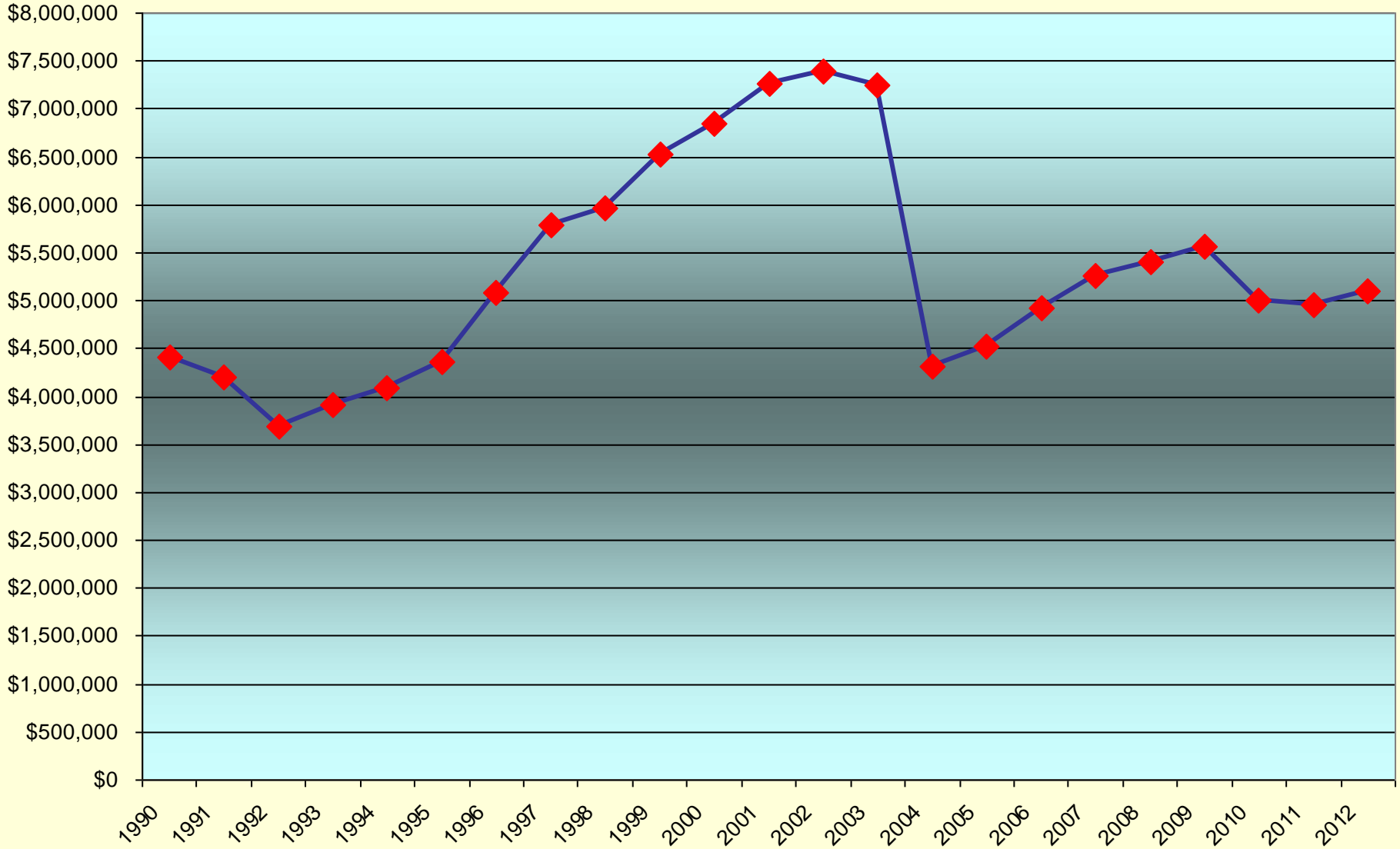
Finances

- The last five years have been challenging
 - Loss in State Aid
 - Anemic Local Receipts
 - Constrained operational budgets
- Rising costs in non-operational categories
- We have met the challenge but at a cost.....

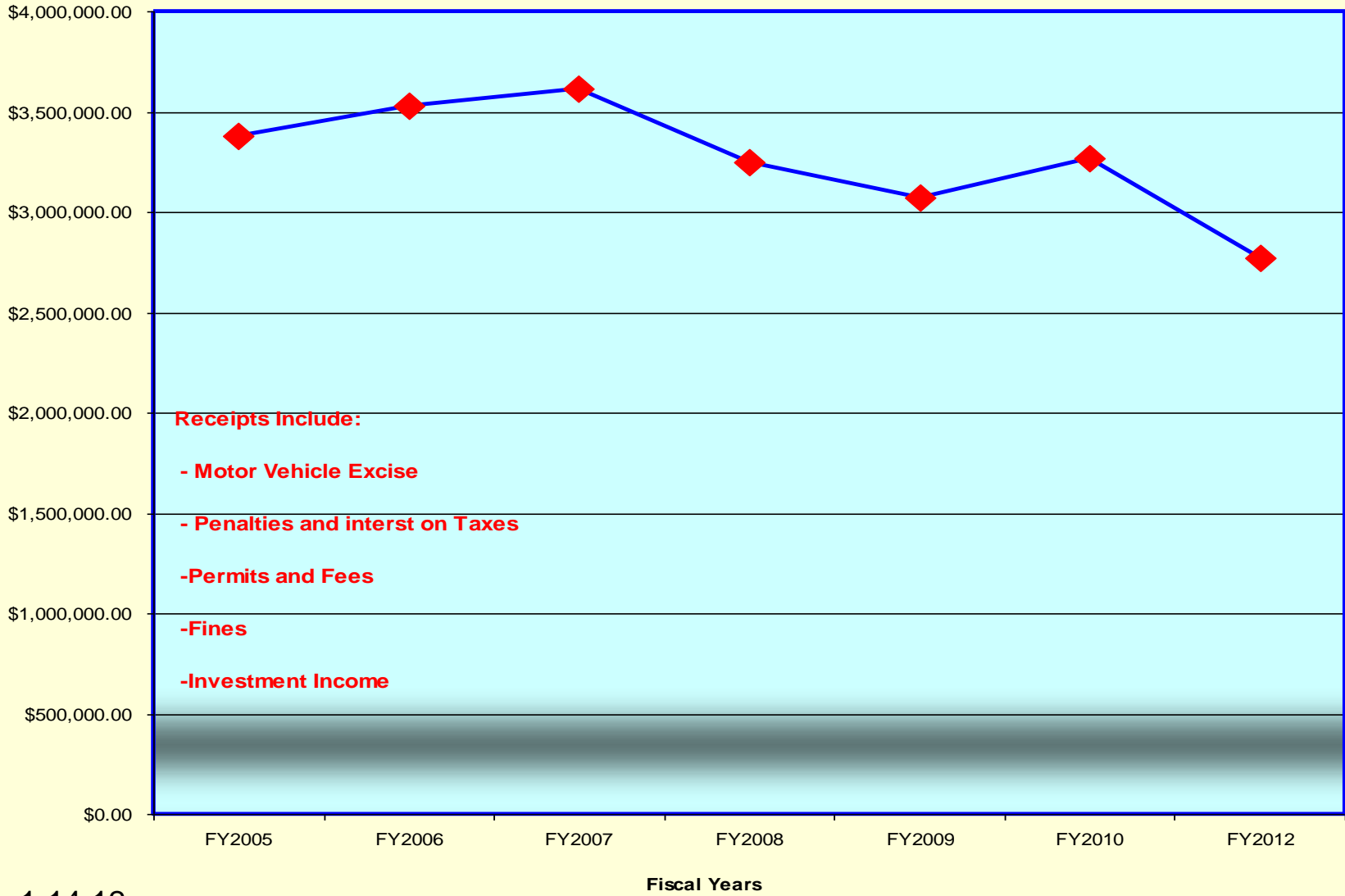
TAX LEVY FY02 to FY12



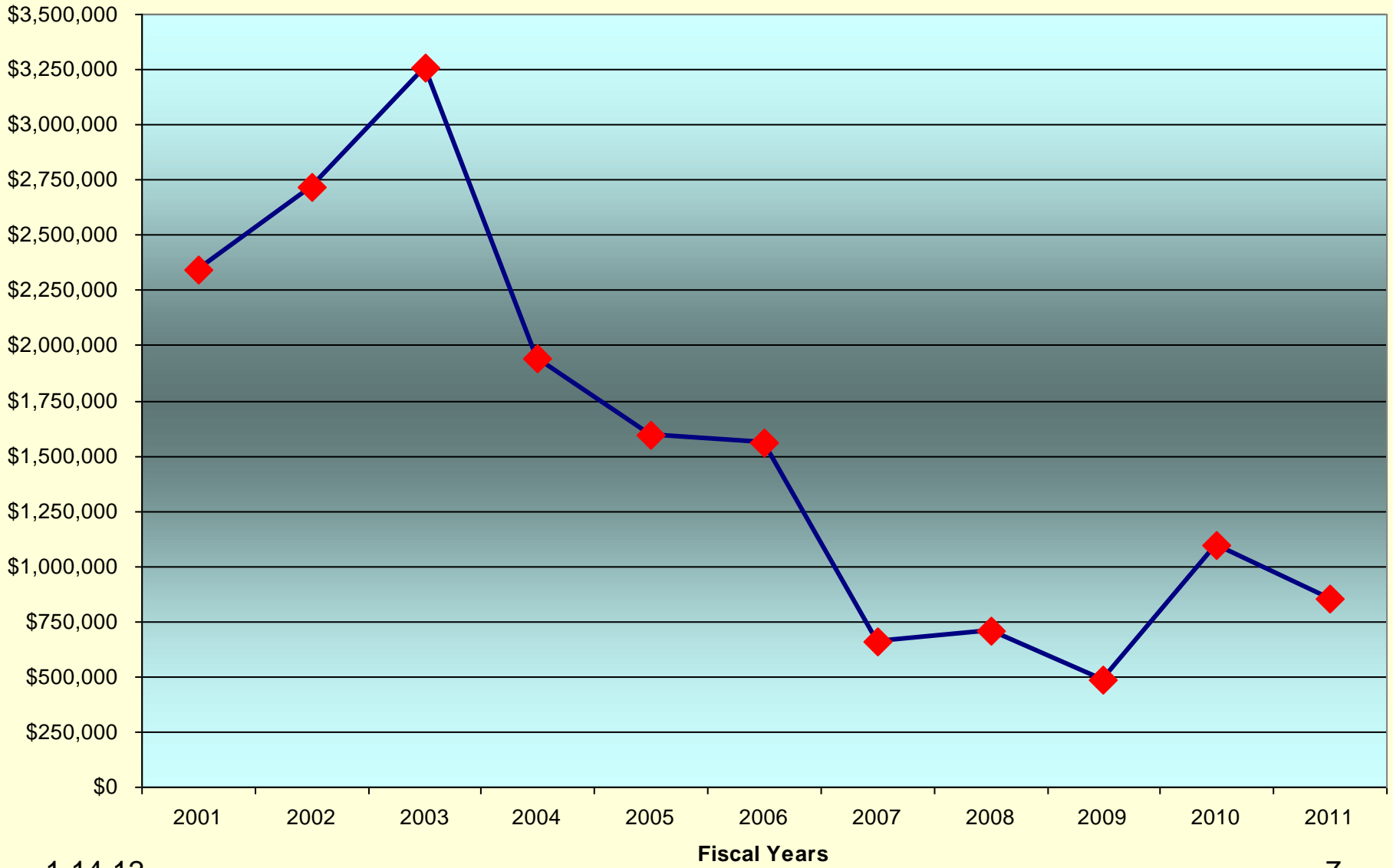
**Town of Hull
State Aid History
Fiscal Years 1990 through 2011**



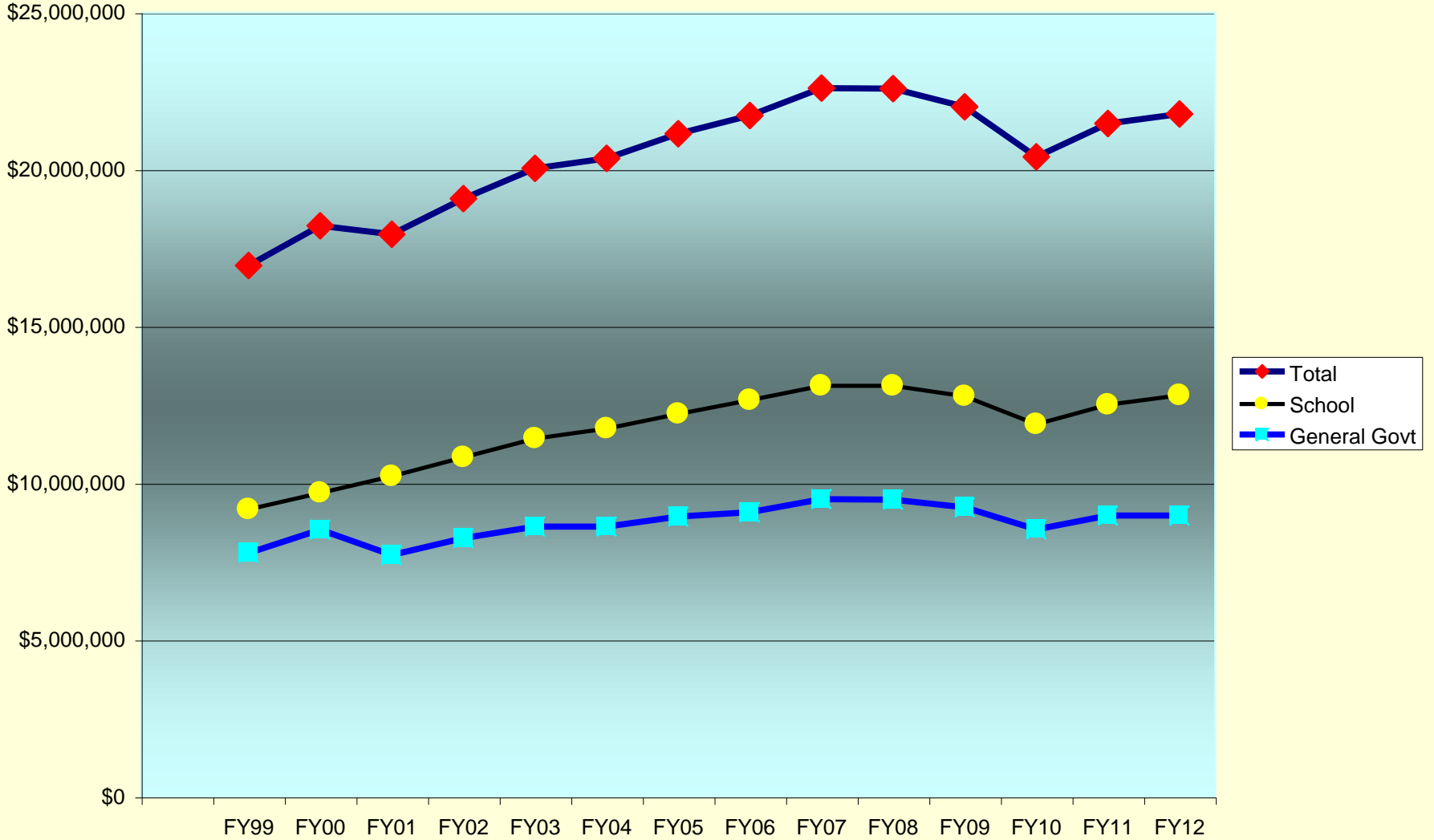
**Town of Hull
Estimated Receipt History
Fiscal Years 2005 through 2011**



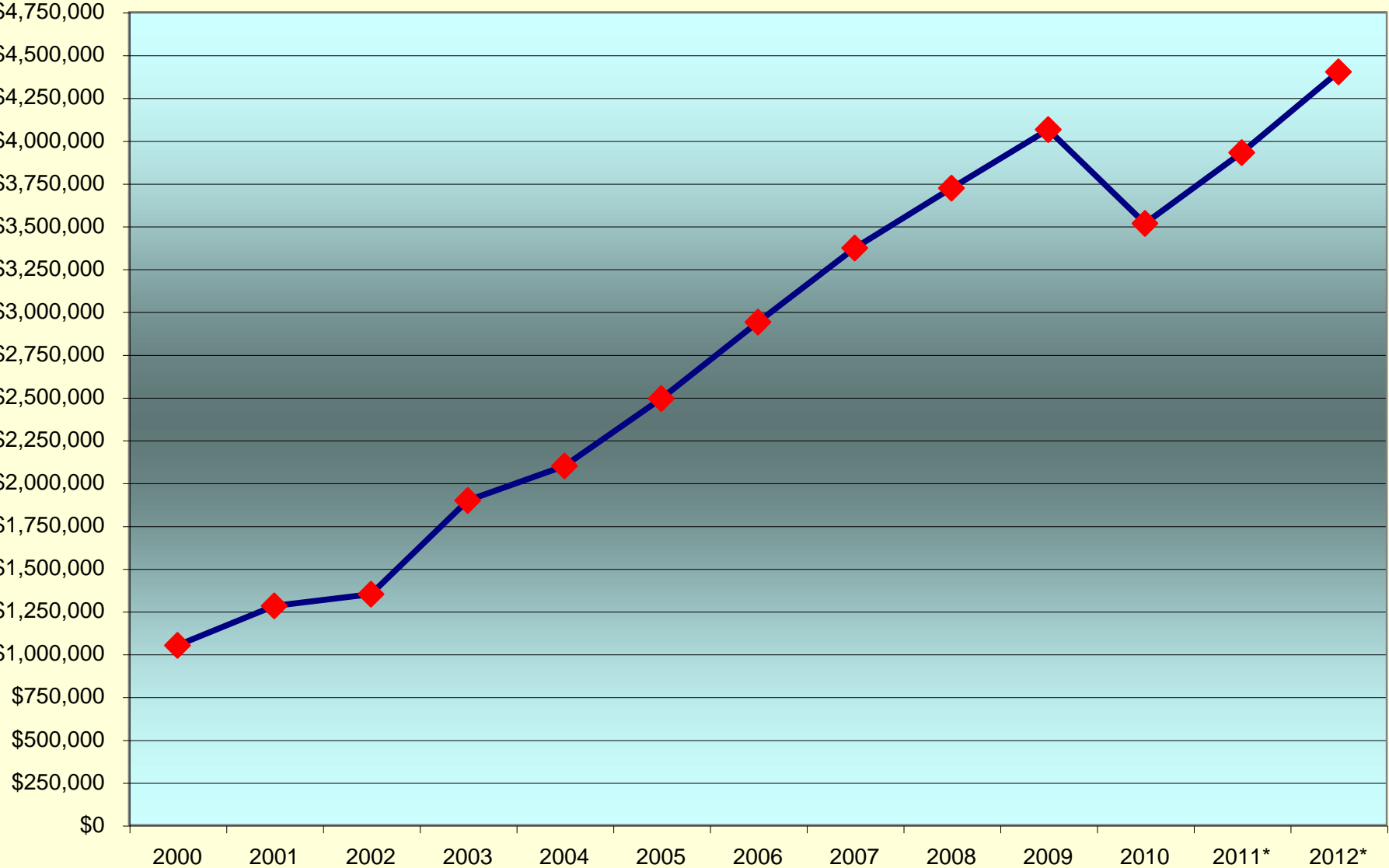
**Town of Hull
Certified Free Cash
Fiscal Years 2000 through 2011**



Operational Budget FY99-FY12



Town of Hull
Insurance Payments
Fiscal Years 2000 through 2012



Finance Summary

- As long as the general economy is weak we will not see a significant change in our receipts
- Revenues have been and will be tight for several more years
- Our ability to add new revenue is limited
- We have only a few areas in Town for the creation of new taxable properties
- We are now primarily a year-round residential community
- Our ability to continue to meet daily service demand will be under pressure
- We do not have a great deal of flexibility to meet emergencies
- Health Insurance and Retirement costs will continue to escalate
- General Government employees have agreed to 0% wage change 7 out last 9 years
- All employees contribute more for health insurance

OPERATIONS

- Service demand is increasing
- Resources are tight
- Employees more resourceful

Key Changes

- Smaller Police Department
 - Less deterrence
 - No school presence
 - Less Community Policing

- Smaller Fire Department
 - Not all stations open 24/7/365
 - Slower response time
 - Minimal training

Key Changes

- Smaller Public Works Department
 - Reactive not proactive
 - Repair vs. Replace
 - Continued decline in basic infrastructure
- Smaller Library
 - Fewer Hours
 - Less materials
 - Less staff to assist public

Key Changes

- Smaller Building Department
 - Longer time for permit review
 - Less enforcement
 - Greater chance to miss life/safety code issues
- Smaller Health Department
 - Permit compliance a struggle
 - Housing issues overwhelming staff
 - Less enforcement
 - Reactive posture

Operation Summary

- A little more resource annually can make a big difference
- Quality of life issues are becoming more prominent
 - Drug abuse
 - Housing blight
 - General appearance of public property

INFRASTRUCTURE

- Small Capital items
- Longer Term Projects

Annual Capital Items

- Vehicles
 - Public Works
 - Public safety
 - Other Departments
- Technology
- Maintenance of Roads
- Maintenance of Seawalls

Long Term Capital

- Town buildings
 - Town Hall is 90 years old
 - Police Station
 - Fire Stations
 - Main (A Street)
 - Village
 - Green Hill
 - Public Works Facility
 - Library

Long Term Capital

- Seawalls
 - Stoney Beach
 - Gunrock
 - Cadish Ave
- Roads
 - Nantasket Ave
 - Samoset Ave
 - Manomet Ave
 - Many smaller roads

Town Hall

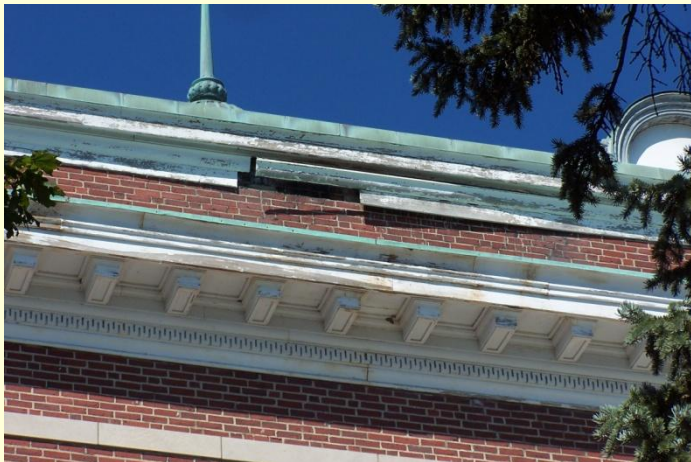
- General condition deplorable
- Issues with all major systems
- Time to replace or completely gut
- Estimated time we can remain in building in current condition; 1-3 years





1-14-12

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1-14-12

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SEAWALLS





Summary

- We have come through a difficult period largely intact
- We have found efficiencies and altered our operations to respond to the situation
- Our staff remains resourceful and committed, and looking forward

We have continued to find victories

- Senior Center renovations
- Straits Pond gate system
- Paving Harborview and Nantasket Ave
- New Fire Rescue Engine
- New Ambulance
- New Street Sweeper
- DCR cost share on Public Safety
- Regionalized Dispatch Center
- \$600,000 technology in Schools
- Major sewer system improvements
- Pemberton Pier Grant
- Dredging Nantasket Pier

Conclusion

- Major challenge will continue to be providing quality services
- FY13 budget will be very tight. We **cannot** meet departmental requests
- We need to address major capital items sooner rather than latter
- Need to form a Building committee **ASAP** to address Town Hall, Police Station, Fire Facilities, Public Works, Library
- Need to look at Room and Meal Tax as funding mechanism for capital improvements
- Need to continue pursuing development options for the Beach front area to grow our tax base
- We need to recognize that we are in a changing environment and we need to change with it.

ON BEHALF OF ALL TOWN EMPLOYEES

*THANK YOU FOR THE OPPORTUNITY TO
SERVE YOU*